

**OSCAR S. SCHAFER**  
**Chairman**

New York Philharmonic Chairman Oscar Straus Schafer is the chairman of Rivulet Capital, LLC, a private investment partnership, which he seeded in 2012. Prior to Rivulet, Mr. Schafer founded O.S.S. Capital Management in 2001, having been a member of Cumberland Associates from 1982 to 2001, and a general partner at Steinhardt, Fine, Berkowitz & Co. from 1970 to 1982. He began his investment career in 1964 with positions at Kuhn, Loeb & Co., Havenfield Corp., and Boxwood Associates. He has been a member of the Barron's Roundtable for more than 25 years. He earned a B.A., *magna cum laude*, at Harvard College in 1961 and an M.B.A. at Harvard Business School in 1964.

Elected Chairman of the New York Philharmonic in December 2014, Mr. Schafer joined the Orchestra's Board of Directors in 2007 and has also served as chair of the nominating and governance committee. He has also been on the board of trustees at New York Presbyterian Hospital since 2007. Mr. Schafer was on the visiting committee for the Department of Music at Harvard and funded the Oscar Straus Schafer Fellowship at Harvard for teachers of its introductory music course. He has also served as president of the Daniel and Florence Guggenheim Foundation, as well as on the boards of the Harvard Club of New York City, the University Club, and Central Park Community Fund.

**Communications**

**Jaap van Zweden**  
Music Director

**Oscar S. Schafer**  
Chairman

**Deborah Borda**  
President and  
Chief Executive Officer